

# WRC Holdings Group Statement of Intent

(Covering the years to 30 June 2013, 2014 and 2015)

# **Contents**

1.	Scope of Statement of Intent (SOI)	1
2.	Reasons for the WRC Holdings Group	1
3.	Objectives and Activities of the Group	1
4.	Financial and Operational Performance Targets	4
5.	CentrePort Performance Targets	7
6.	Governance of the WRC Holdings Group	9
7.	Financial Information	10
8.	Issues Facing the Group	25
9.	Distribution of Profits to Shareholders	28
10.	Information to be Reported	28
11.	Procedures for the Purchase and Acquisition of Shares	29
12.	Compensation	29
13.	Value of Shareholder's Investment	29

# 1. Scope of Statement of Intent (SOI)

This SOI relates to WRC Holdings Limited and its subsidiary companies Pringle House Limited (PHL), Port Investments Limited (PIL), CentrePort Ltd (CentrePort), Greater Wellington Rail Ltd (GWRL), Greater Wellington Transport Limited (GWTL), and Greater Wellington Infrastructure Limited (GWIL). Together they make up WRC Holdings Group (the Group).

WRC Holdings is 100% owned by Greater Wellington Regional Council (Greater Wellington).

WRC Holdings is an entity established under the Local Government Act 2002 (LGA). WRC Holdings and its wholly owned subsidiaries are Council Controlled Trading Organisations (CCTO's), and Council Controlled Organisations (CCO's) as defined under the LGA. CentrePort, a partly owned subsidiary, is not a CCTO as its activities are governed by the Port Companies Act 1988.

# 2. Reasons for the WRC Holdings Group

- Appropriate separation of management and governance
- To impose commercial discipline on the Group's activities and produce an appropriate return to shareholders and ensuring appropriate debt/equity ratio.
- To separate Greater Wellington's commercial assets from its public good assets, where appropriate<sup>1</sup>.
- To provide a structure to allow external Directors with a commercial background to provide advice and expertise at the governance level.
- To minimise the risks of owning commercial assets, such as rail rolling stock.

# 3. Objectives and Activities of the Group

# 3.1 Objectives

The primary objectives of the Group shall be to:

- a) Support Greater Wellington's strategic vision; operate successful, sustainable and responsible businesses.
- b) Manage its assets prudently.
- c) Where appropriate, provide a commercial return to shareholders.

WGN\_DOCS-#1061952-V1 PAGE 1 OF 29

<sup>&</sup>lt;sup>1</sup> Note that whilst the business of owning, maintaining and leasing of rolling stock is a commercial activity, the provision of public transport services is more of a public good activity.

d) Adopt policies that prudently manage risks and protect the investment of its shareholders.

## 3.2 Activities of the Group

#### **WRC Holdings Limited**

WRC Holdings Limited is the holding company for PHL, PIL, GWRL and indirectly CentrePort.

Effectively manages any other investments held by the Group in order to maximise the commercial value to the shareholders and to protect the shareholder's investment.

WRCH acts as a diligent constructive and inquiring shareholder, through its Board of Directors.

#### **Pringle House Limited**

It owns and operates the Regional Council Centre at 142-146 Wakefield Street, Wellington. The building is leased out on commercial terms to Greater Wellington, and third parties.

The management of the building is undertaken by Greater Wellington's property consultants, Jigsaw Property Ltd.

The building consists of 6,545 square metres over 9 floors with 88 % being leased to Greater Wellington and with the balance to third parties, presently these tenancies are vacant pending a decision on the future of the building.

# **Greater Wellington Rail Limited**

GWRL owns Greater Wellington's investments in metro rail assets. These include the following rolling stock and infrastructure assets:

# Rolling Stock:

- 18 SW Carriages
- 6 SE Carriages
- 1 AG Luggage van
- 48 2 Car Matangi units
- 35 DM 216 English Electric unit, to be retired by 25 June 2012

#### Infrastructure Assets:

Thorndon electric multiple unit (EMU) depot and EMU train wash Metro Wheel lathe and building

- 48 Railway stations including furniture, CCTV, signage, fixtures and fittings (excluding the main Wellington central station)
- 14 Pedestrian over-bridges
- 11 Pedestrian underpasses

Various carparks, other station improvements and other ancillary rail related assets.

PAGE 2 OF 29 WGN\_DOCS-#1061952-V1

The bulk of the above Infrastructure assets were taken over from KiwiRail in June 2011 with the balance of \$5.3 million being taken over in June 2012.

Greater Wellington Rail Limited is responsible for all aspects of asset management and stewardship, with the majority of the activities carried out by Greater Wellington staff, supported by a management contract.

Greater Wellington intends to spend in the vicinity of \$80 - \$140 million over the next four years to either refurbish or replace the Ganz Mavag units. The final decision on refurbishing or replacing the Ganz Mavag fleet is yet to be made. For the purposes of this plan a budgeted figure of \$140 million has been assumed.

#### **Port Investments Limited**

Port Investments Limited is an investment vehicle that owns 76.9% of CentrePort Limited.

The major activities of CentrePort, who produce their own Statement of Corporate Intent, similar to this SOI, are:

- Port infrastructure (land, wharves, buildings, equipment, utilities)
- Shipping and logistical services (pilotage, towage, berthage)
- Operational service (cargo handling, warehousing, facilities management, property management, security, emergency services)
- Integrated logistics solutions (networks, communications, partnerships)
- Property services (development, leasing management)
- Joint ventures (coldstore, container repair, cleaning, packing, unpacking and storage).

Port Investments monitors the performance of CentrePort through the board of PIL.

WGN\_DOCS-#1061952-V1 PAGE 3 OF 29

# 4. Financial and Operational Performance Targets

# 4.1.1 WRC Holdings Group

The following section covers the operating performance targets and the financial performance targets of the companies making up the WRC Holdings Group. The performance targets for CentrePort are included as information only as CentrePort is part of Port Investments Limited.

# 4.1.2 WRC Holdings Limited

## **Operational performance targets**

- (a) WRC Holdings to act as a responsible and inquiring shareholder
- (b) WRC Holdings to hold a meeting at least six times a year to review the operation and financial position of the company.

# **Financial performance targets**

	WRC Holdings Limited			
Dividend distribution \$ 000s	<b>2012/13</b> 2,672	<b>2013/14</b> 2,491	<b>2014/15</b> 2,892	
Dividend distribution %	100%	100%	100%	
Return on equity (1)	5.8%	3.8%	2.9%	
Return on assets (2)	4.7%	7.2%	5.5%	

<sup>(1)</sup> Based on net surplus before tax divided by average equity, but excluding revaluation gains and losses.

# 4.1.3 Pringle House Limited

## **Operational performance targets**

- (a) Maintain a regular maintenance programme.
- (b) Ensure the Regional Council Centre is insured at competitive rates.
- (c) Ensure the Regional Council Centre meets the requirements of the Building Act.
- (d) Ensure the Regional Council Centre provides a rental at competitive market rates with residual income after expenses paid as a dividend to the shareholder.
- (e) Ensure Pringle House Limited operates in an energy efficient manner.

PAGE 4 OF 29 WGN\_DOCS-#1061952-V1

<sup>(2)</sup> Based on earnings before interest and tax, divided by average assets

# Financial performance targets

	<b>Pringle House Limited</b>		
	2012/13	2013/14	2014/15
Dividend distribution \$ 000s	184	203	202
Dividend distribution %	100%	100%	100%
Return on equity (1)	12.2%	10.8%	9.8%
Return on assets (2)	7.0%	6.2%	5.7%

- (1) Based on net surplus before tax divided by average equity, but excluding revaluation gains and losses.
- (2) Based on earnings before interest and tax, divided by average assets

# 4.1.4 Greater Wellington Rail Limited

# **Operational performance targets**

- (a) Purchase of the Matangi units is in accordance with the contract with Rotem Mitsui.
- (b) Ensure robust asset management plans are in place and that they optimise the value of the assets.
- (c) Monitor the contract with Greater Wellington for the provision of train servicing.
- (d) Rail assets are maintained in accordance with maintenance schedules as per the asset management plan.
- (e) Rail assets are insured at competitive rates utilising best practice methodology.

## **Financial performance targets**

	Greater Wellington Rail Limited			
	2012/13	2013/14	2014/15	
Dividend distribution \$ 000s	-	-	-	
Dividend distribution %	-	-	-	
Return on equity (1)	1.34%	1.87%	11.42%	
Return on assets (2)	1.00%	1.42%	8.91%	

<sup>(1)</sup> Based on net surplus before tax divided by average equity, but excluding revaluation gains and losses.

WGN\_DOCS-#1061952-V1 PAGE 5 OF 29

<sup>(2)</sup> Based on earnings before interest and tax, divided by average assets

# 4.1.5 Port Investments Limited, Parent & Group including CentrePort

# **Operational performance targets**

- (a) Port Investments to act as a responsible and inquiring shareholder of CentrePort.
- (b) CentrePort to report at least four times a year to Port Investments Limited and for the board to approve significant transactions of CentrePort as determined by the constitution.
- (c) Performance indicators for CentrePort as noted below.

# Financial performance targets

	<b>Port Investments Limited</b>			
	2012/13	2013/14	2014/15	
Dividend distribution \$ 000s	2,696	2,501	2,862	
Dividend distribution %	100.0%	100.0%	100.0%	
Return on equity (1)	114.2%	106.0%	121.3%	
Return on assets (2)	9.0%	9.1%	9.7%	

- (1) Based on net surplus before tax divided by average equity, but excluding revaluation gains and losses.
- (2) Based on earnings before interest and tax, divided by average assets

# 4.1.6 Greater Wellington Transport Limited

Greater Wellington Transport Limited is a dormant company there are no performance objectives applicable other than the preparation of the annual statutory accounts.

This company has an exemption under section 6(4)(i) of the Local Government Act not to produce an SOI. This was granted by Greater Wellington in February 2011 and is up for review before February 2014 in terms of section 7 (6) of the Act.

## 4.1.7 Greater Wellington Infrastructure Limited

Greater Wellington Infrastructure Limited is a dormant company there are no performance objectives applicable other than the preparation of the annual statutory accounts.

This company has an exemption under section 6(4)(i) of the Local Government Act not to produce an SOI. This was granted by Greater Wellington in February 2011 and is up for review before February 2014 in terms of section 7 (6) of the Act.

PAGE 6 OF 29 WGN\_DOCS-#1061952-V1

# 5. CentrePort Performance Targets

The following targets are accepted and approved by the Board of Port Investments Limited, and reported here for information only.

## Financial performance targets

Measure	Target 2013	Target 2014	Target 2015
Net Profit Before Tax (\$m)	13.9	14.1	15.4
Net Profit After Tax (\$m)	10.0	10.2	11.1
Return on Total Assets	8.1%	8.3%	8.6%
Return on Port Assets	9.1%	9.6%	10.0%
Return on Property Assets	6.5%	6.4%	6.3%
Return on Equity	4.7%	4.6%	4.8%
Dividend Distribution as a Percentage of NPAT	40 - 60%	40 - 60%	40 - 60%
Dividend (\$m)	4.5	4.5	4.9
Interest Cover Ratio	3.6 times	3.4 times	3.4 times
Gearing Ratio	40%	41%	41%

#### **Definitions of the measures**

**Return on Total Assets** is the net profit before interest, tax and depreciation (EBITDA) divided by the average total assets.

Return on Port Assets is net rental income divided by the value of investment property

**Return on Equity** is the net profit after tax divided by the average equity.

**Interest cover ratio** is EBITDA divided by Interest Expenses (excluding any payments on Mandatory Convertible Note deferred equity instruments).

Gearing ratio is Total Tangible Assets divided by Total Liabilities

## **Environmental performance targets**

- a) Develop and maintain a formal environmental management system consistent with the standards specified in AS/NZS ISO 14001: 2004.
- b) Formally review, at least annually, the company's compliance with all environmental legislation, district and regional plans and conditions of resource consents held.
- c) Maintain a sustainability programme with measurable performance criteria covering, as a minimum, the monitoring of waste and greenhouse gas emissions.
- d) Undertake the monitoring of environmental discharges in accordance with implemented management plans in the areas of:
  - Port Noise
  - Stormwater discharges to the Coastal Marine Area
  - Fumigants associated with the pest treatment of cargoes.

WGN\_DOCS-#1061952-V1 PAGE 7 OF 29

- e) Monitor compliance of the use of Methyl Bromide for the fumigation of log shipments and work collaboratively with Greater Wellington Regional Council and Crown agencies to investigate alternative fumigation options.
- f) Maintain an environment issues register of environmental complaints and issues for monitoring and actioning purposes. The register to be reported to CentrePort's Health, Safety and Environmental Committee on a regular basis (the committee meets 4 times per annum).
- g) Measure CentrePort's carbon footprint on an average tonnage and ship call basis, benchmark the footprint against similar entities, and develop a plan to reduce that footprint to zero.
- h) CentrePort Ltd will hold a minimum of three Environmental Consultative Committee meetings in 2012/13 comprising CentrePort Ltd and affected stakeholders (customers, port users, local authorities, Iwi and residential groups). The meetings provide a forum to identify and inform on a range of environmental port related matters.

CentrePort will report achievement against these targets as part of its annual report including specific initiatives to enhance the environment in which it operates.

#### Social performance targets

- a) Contribute to the desired outcome of the Wellington Regional Strategy through:
  - i. The provision of workplace opportunities and skills enhancements of our employees.
  - ii. Ensuring the regional economy is connected by the provision of high quality port services to support international and coastal trade.
  - iii. Supporting the regional community by investing in community sponsorship.
- b) Maintain the tertiary level of compliance with the ACC Workplace Safety Management Practices Programme and comply with the AS/NZS 4801: Occupational Health and Safety Management Systems.
- c) Annual review of Health and Safety Policy.
- d) Maintain compliance with the International Ship & Port Security (ISPS) Code which promotes security against terrorism within the port environment.
- e) Undertake risk assessments and implement any mitigating procedures relating to the Port & Harbour Safety Code which promotes safety and excellence in marine operations.
- f) To meet regularly with representative community groups.

PAGE 8 OF 29 WGN\_DOCS-#1061952-V1

g) Each year the company will engage in a variety of public awareness activities (for example port tours, speaking at forums, and a biennial Port Open Day).

## **General performance targets**

- a) The company will, in consultation with the shareholders, continue to develop performance targets in the financial, environmental and social areas in order to be able to maintain triple bottom line reporting in accordance with best practice.
- b) When developing 'property held for development' the Board is to adhere to the following principles:
  - Properties may be developed without the building being fully prelet so long as tenancy risk is managed prudently.
  - Property developments must not compromise port operations.
  - Developments are to be undertaken only if they are able to be funded without additional capital from shareholders.
- c) Definition of terms.

Management of tenancy risk means that each single property investment has committed rental income (via executed lease contracts) that is sufficient to meet forecast interest costs on (i) the cost of the site development related to the development and (ii) the cost of the construction of the development AND the vacant net lettable area of the proposed development is no greater than 25%.

# 6. Governance of the WRC Holdings Group

- The shareholder, Greater Wellington, appoints the directors to WRC Holdings Ltd in terms of Greater Wellington's approved process. Section 57 of the LGA 2002 requires that directors have the skills, knowledge and experience to:
  - Guide the Group, given the nature and scope of its activities; and to
  - Contribute to the achievement of the objectives of the Group.
  - The shareholder also approves the directors of PHL, PIL and GWRL.
    These are appointed by WRC Holdings Ltd by way of a special resolution.
    There is a commonality of directors between WRC Holdings Ltd, PHL,
    PIL and GWRL.
  - The directors of CentrePort are appointed by PIL and Horizons Regional Council.
- Any changes to the constitutions of the companies within the Group are to be approved by the shareholder.

WGN\_DOCS-#1061952-V1 PAGE 9 OF 29

- Greater Wellington monitors the performance of the Group on a regular basis to evaluate its contribution to the achievement of its objectives, performance against the Group's statement of intent and Greater Wellington's overall aims in accordance with section 65 (1) of the LGA 2002.
- **6.4** The directors monitor the performance of each company at each board meeting.

# 7. Financial Information

# 7.1 Prospective statement of comprehensive income

# Statement of intent (SOI)

Year ended 30 June \$000	20012/13 WRCH GROUP	20013/14 WRCH GROUP	20014/15 WRCH GROUP
Prospective statement of comprehensive income			
Dividends & Equity Earnings	9,764	9,889	10,117
Grant from GWRC	37,411	40,501	70,082
Rental income	4,150	4,482	6,488
Interest income	130	98	80
Other revenue	58,155	61,784	65,035
Total revenue	109,610	116,753	151,802
Interest expense	9,515	11,077	11,843
Depreciation	25,544	28,065	28,447
Other expenditure	57,633	59,041	60,813
Revaluation (upward)	(3,000)	(3,000)	(2,000)
Total expenditure	89,692	95,183	99,103
Surplus/(deficit) before tax	19,919	21,570	52,700
Taxation expense	5,390	5,821	14,747
Total comprehensive income (NPAT)	14,528	15,749	37,952
Total comprehensive applicable to non-controlling interest	3,000	3,042	3,016
Total comprehensive income applicable to parent	11,528	12,707	34,936

PAGE 10 OF 29 WGN\_DOCS-#1061952-V1

# 7.2 Prospective statement of financial position

As at 30 June \$000	20012/13 WRCH GROUP	20013/14 WRCH GROUP	20014/15 WRCH GROUP
Prospective statement of financial position			
Opening equity	406,724	432,397	466,601
Opening equity non controling interests	(47,921)	(49,882)	(51,886)
New equity	14,855	21,985	50,307
Total comprehensive income appliciable to parent	11,528	12,707	34,936
	385,186	417,207	499,958
Dividends distributed	(2,672)	(2,491)	(2,892)
Closing Equity Non-controlling interest	49,883	51,886	53,771
Closing equity	432,397	466,601	550,837
Equity applicable to parent	382,515	414,715	497,066
Non-controlling interest	49,882	51,886	53,771
Closing equity	432,397	466,601	550,837
Current assets	28,880	27,961	28,316
Non current assets	681,303	731,644	831,528
Total assets	710,183	759,605	859,844
Current liabilities	23,877	23,413	24,271
Non currrent liabilities	253,909	269,591	284,736
Total liabilities	277,786	293,004	309,007
Net assets	432,397	466,601	550,837

# 7.3 Prospective statement of changes in equity

As at 30 June \$000	20012/13 WRCH GROUP	20013/14 WRCH GROUP	20014/15 WRCH GROUP
Prospective statement of changes in equity			
Opening equity	406,724	432,397	466,601
Shares to be issued during the year	14,855	21,985	50,307
Total comprehensive income for the year	14,528	15,749	37,952
Dividend to be paid - Equity holders	(2,672)	(2,491)	(2,892)
Dividend to be paid - Non controlling Interests	(1,038)	(1,038)	(1,131)
Closing Equity	432,397	466,601	550,837
Total comprehensive income attributed to:			
Equity holders - Parent	11,528	12,707	34,936
Non - controlling interest	3,000	3,042	3,016
Total comprehensive income for the year	14,528	15,749	37,952

WGN\_DOCS-#1061952-V1 PAGE 11 OF 29

# 7.4 Prospective statement of cash flows

Year ended 30 June \$000	20012/13 WRCH GROUP	20013/14 WRCH GROUP	20014/15 WRCH GROUP
Prospective statement of cashflow			
Cashflows from operations			
Receips from operations	57,248	60,877	64,084
Interest received	-	-	-
Dividends received	6,510	6,584	6,731
Payments to suppliers/employees	(38,887)	(39,959)	(41,030)
Taxes paid	(1,155)	(1,191)	(1,471)
Interest paid	(9,331)	(10,850)	(11,570)
Net cash from operating activities	14,385	15,461	16,744
Cashflow from investing activities			
Purchase of fixed assets	(27,300)	(30,031)	(20,842)
Net cash from investing activities	(27,300)	(30,031)	(20,842)
Cashflows from financing activities			
Loans	15,784	17,307	7,126
Dividends paid	(849)	(1,038)	(1,084)
Issue of shares	14,855	21,985	50,307
Current Acccount movement	(16,875)	(23,685)	(52,251)
Net cash from financing activities	12,915	14,569	4,098
Net increase/(decrease) in cash & cash eqvts	(0)	0	0
Cash & cash equivalents at beginning of the year	500	500	500
Cash and cash equivalents at year end	500	500	500

PAGE 12 OF 29 WGN\_DOCS-#1061952-V1

# 7.5 Financial Statements commentary

The prospective statement of comprehensive income shows other revenue growth. This growth stems mainly from CentrePort increasing its port revenues. The Grants from Greater Wellington are for the capital expenditure in GWRL not financed by Equity contributions. The growth in Rental Income is driven by the higher level of rail rolling stock acquired by GWRL.

The increase in interest expense is being driven by increased borrowing by CentrePort to fund their capital expenditure programme, with their Debt moving from \$105 million in 2012 to \$145 million in June 2015.

The depreciation increase is driven equally from GWRL and CentrePort, and relates to the increasing capital expenditure.

The other expenditure increase is driven by mainly by CentrePort and to a lesser extent by GWRL stemming from maintenance costs.

The revaluation upwards relates to CentrePort revaluing their swap derivatives up from previous downward revaluations.

Equity increases by \$144 million over the period, and is due to new equity injections into WRC Holdings of \$87 million to fund the purchase of GWRL assets, and retained earnings of \$31 million, from Capital Grants with the balance of \$26 million being retained funds by CentrePort.

The financial ratios of return on total assets and return on shareholders equity are being distorted by the capital grants in GWRL which are providing higher Earning before Interest & tax and Net Profit after tax for the calculation of the above ratios respectively. This above is a result of changing our accounting methodology from a Profit Orientated Entity to a Public Benefit Entity

The large current account movement in the cash flow refers to the fact that the transactions between the WRC Holding companies are transacted via the current accounts and not via the bank account; consequently there are no cash movements.

#### **Performance targets**

	2012/13 (\$000)	2013/14 (\$000)	2014/15 (\$000)
Surplus before tax	19,919	21,570	52,700
Surplus after tax	14,528	15,749	37,952
Earnings before interest, tax and depreciation.	54,779	59,434	91,386
Return on total assets	4.3%	4.4%	8.0%
Return on shareholder equity	3.1%	3.2%	7.7%

WGN\_DOCS-#1061952-V1 PAGE 13 OF 29

Shareholders equity to total assets	53.8%	54.2%	56.3%
Dividends	2,672	2,491	2,892

Definitions of key financial performance targets:

- (a) Consolidated shareholders funds are defined as the amount of paid up capital, plus retained earnings of the Group, less any non controlling interest, utilising the average of the opening and closing balance.
- (b) Total assets are defined as all of the recorded tangible and intangible assets of the Group at their average value, as determined in the Group's statement of accounting policies in the most recent financial statements.
- (c) Return on shareholders equity is calculated using net profit after tax while return on total assets is calculated using earnings before interest and tax.

# 7.6 Statement of Accounting Policies

#### Statement of Compliance

The "Group" consists of WRC Holdings Ltd, its wholly owned subsidiaries, Pringle House Ltd, Port Investments Ltd, Greater Wellington Rail Ltd, Greater Wellington Transport Ltd, Greater Wellington Infrastructure Ltd and its 76.9% subsidiary CentrePort Ltd, together with its subsidiaries.

The financial statements are presented in accordance with the requirements of the Companies Act 1993, the Financial Reporting Act 1993 and the Local Government Act 2002 and New Zealand Generally Accepted Accounting Practices (NZ GAAP).

The Group financial statements comply with FRS 42 (Financial Reporting Standards No 42 – Prospective Financial Statements).

### **Basis of Preparation**

The prospective financial statements have been prepared on the basis of historical cost except for the revaluation of Operational Port Freehold Land, Investment Properties (Developed Investment Properties, Land Available for Development and Assets Held for Sale) and financial instruments as outlined below.

Cost is based on the fair value of the consideration given in exchange for assets.

The going concern concept has been adopted in the preparation of these financial statements.

For the purposes of financial reporting, WRC Holdings is designated as a public benefit entity. The subsidiary companies comprise Pringle House Limited, Port Investments Limited, Greater Wellington Rail Limited, Greater Wellington Transport Limited, Greater Wellington Infrastructure Limited and

PAGE 14 OF 29 WGN\_DOCS-#1061952-V1

CentrePort Limited. All subsidiaries, except Greater Wellington Rail Limited, are designated as profit-oriented entities. Greater Wellington Rail is designated as a public benefit entity.

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

These prospective financial statements contain no actual operating results.

The Board is responsible for the prospective statements presented, including the assumptions underlying the prospective financial statements and all other disclosures.

The Group does not intend to update these financial statements during the year after the final SOI has been received by Greater Wellington in June. The next planned update of the prospective financial statements is the 2013/16 Statement of Intent.

# **Specific Accounting Policies**

The specific accounting policies adopted in the preparation of these financial statements, which materially affect the measurement of the prospective statement of comprehensive income, prospective statement of movements in equity, prospective statement of financial position and prospective cash flows are set out below:

#### **Basis of Consolidation**

The Group financial statements include WRC Holdings Ltd and its subsidiaries. The subsidiaries are accounted for using the purchase method which involves adding together corresponding assets, liabilities, revenues and expenses on a line by line basis. The associate companies are accounted for on an equity accounting basis, which shows the share of surplus/deficits in the Group's statement of comprehensive income and share of post acquisition increases/decreases in net assets in the Group's balance sheet.

On acquisition, the assets, liabilities and contingent liabilities of a subsidiary are measured at fair values at the date of acquisition. Any excess of the cost of acquisition over the fair values of the identifiable net assets acquired is recognised as goodwill. If, after reassessment, the fair value of the identifiable net assets acquired exceeds the cost of acquisition, the difference is credited to the statement of comprehensive income in the period of acquisition.

The consolidated financial statements include the information and results of each subsidiary from the date on which the company obtains control and until such time as the company ceases to control such subsidiary.

All significant inter-company transactions are eliminated on consolidation.

WGN\_DOCS-#1061952-V1 PAGE 15 OF 29

# **Prospective Statement of Cash Flows**

The following are the definitions used in the statement of cash flows:

- (a) Cash and cash equivalents comprise cash on hand, cash in banks and investments in money market instruments, net of outstanding bank overdrafts.
- (b) Investing activities are those activities relating to the acquisition and disposal of Property, Plant and Equipment, Investment Property, Intangible Assets and Joint Ventures. Investments include securities not falling within the definition of cash.
- (c) Financing activities are those activities that result in the changes in size and composition of the capital structure of the Group. This includes both equity and debt not falling within the definition of cash. Dividends paid in relation to capital structure are included in financing activities.
- (d) Operating activities include all transactions and other events that are not investing or financing activities.
- (e) Goods and Services Tax (GST) is accounted for on an accruals basis consistent with the statement of comprehensive income.
- (f) Current Account movements refer to the inter-company transactions of the subsidiary which are not transacted via the bank accounts.

#### Revenue

Revenue shown in the statement of comprehensive income comprises the amounts received and receivable by the Group for services provided to customers in the ordinary course of business based on the stage of completion of the contract at balance sheet date.

Grants are recognised in the statement of comprehensive income when eligibility has been established by the grantor.

Income is stated exclusive of GST collected from customers.

Interest and dividend income are recognised on an accrual basis.

# **Property, Plant and Equipment**

The Group has seven classes of Property, Plant and Equipment:

Freehold land

Buildings, wharves and paving

Cranes and floating plant

Plant, vehicles and equipment

Rail infrastructure

Rail rolling stock

Work in progress

PAGE 16 OF 29 WGN\_DOCS-#1061952-V1

Operational port freehold land and Pringle House is stated at valuation determined every three years by an independent registered valuer. The basis of valuation is fair value which is determined by reference to the assets highest and best use as determined by an independent valuer.

The fair value of land is recognised in the financial statements of the Group and reviewed at the end of each reporting period to ensure that the carrying value of land is not materially different from its fair value. Any revaluation increase of operational port land is recognised in other comprehensive income and accumulated as a separate component of equity in the properties revaluation reserve, except to the extent it reverses a previous revaluation decrease for the same asset previously recognised in profit or loss, in which case the increase is credited to profit and loss to the extent of the decrease previously charged. A decrease in carrying amount arising on the revaluation is charged to the profit and loss to the extent that it exceeds the balance, if any, held in the properties revaluation reserve relating to a previous revaluation of that asset.

The remaining Property, Plant & Equipment acquired by CentrePort on 1 October 1988 are recorded at cost less accumulated depreciation and impairment, based on a business valuation carried out in accordance with the Company plan under Section 21 of the Port Companies Act 1988. Subsequent purchases of remaining Property, Plant & Equipment are recorded at cost. Cost represents the value of the consideration given to acquire the assets and the value of other directly attributable costs that have been incurred in bringing the assets to the location and condition necessary for their intended service. All these Property Plant & Equipment are depreciated excluding land.

#### **Investment Properties**

Investment properties, which is property held to earn rentals and/or for capital appreciation, is measured at its fair value at the reporting date. Gains or losses arising from changes in fair value of investment property are included in profit or loss in the period in which they arise.

The Group has three classes of investment properties:

- Developed Investment Properties
- Land Available for Development
- Investment Property Held for Sale.

#### **Leased Assets**

Group entities lease certain land, buildings, wharves and plant. Leases are finance leases wherever the terms of the lease transfer substantially all the risk and rewards of ownership to the lessee. All other leases are classified as operating leases. All leases held by the Group are classified as operating leases.

#### Consolidated entity as lessee:

Operating lease payments are recognised as an expense on a straight-line basis over the lease term.

WGN\_DOCS-#1061952-V1 PAGE 17 OF 29

## Consolidated entity as lessor:

Operating leases relate to subleases of surplus of properties leased by the company for its own operation use, with lease terms between 1 and 12 years, with an option to extend for a further period between 1 to 6 years. All operating lease contracts contain market review clauses in the event that the Group exercises its option to renew. The lessee does not have an option to purchase the property at expiry of the lease period.

#### Lease incentives:

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefits of incentives are recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

#### Assets held for sale

Assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Assets held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell.

#### **Intangibles**

Software is a finite life intangible and is recorded at cost less accumulated amortisation and impairment. Amortisation is charged on a straight line basis over their estimated useful lives between 1 and 5 years. The estimated useful life and amortisation method is reviewed at the end of each annual reporting period.

## **Impairment of assets**

At each reporting date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the consolidation entity estimates the recoverable amount of the cash-generating using to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount off an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-

PAGE 18 OF 29 WGN\_DOCS-#1061952-V1

generating unit) is reduced to its recoverable amount. An impairment loss is recognised in the statement of comprehensive income immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had not impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised in the statement of comprehensive income immediately, unless the relevant assets is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### **Depreciation**

There is no depreciation on capital works in progress and operational port land or investment properties, (developed investment properties, land available for development and assets held for sale). Depreciation on all other property plant and equipment is charged on a straight line basis so as to write off the cost of the assets to their estimated residual value over their expected economic lives. The expected economic lives are as follows:

Buildings, wharves and paving 10 to 50 years

Cranes and floating plant 4 to 20 years

Plant, vehicles and equipment 2 to 20 years

Rail rolling stock 5 to 35 years

Rail Infrastructure 5 to 50 years

Work in progress Not depreciated

The economic useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

#### **Borrowing Costs**

Borrowing costs directly attributable to capital construction are capitalised as part of the cost of those assets. All other borrowing costs are recognised as an expense in the period in which they are incurred.

#### **Investments**

Investments in subsidiaries are valued annually at the lower of cost and net asset backing. The change in valuation is recognised in the statement of comprehensive income.

Investments in associates are stated at the fair market value of the net tangible assets at acquisition plus the share of post-acquisition increases in reserves.

WGN\_DOCS-#1061952-V1 PAGE 19 OF 29

Investment properties are revalued annually to net current value. The change in valuation is recognised in the statement of comprehensive income. There is not any depreciation on investment properties.

Other investments are stated at the lower of cost and fair value.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposit held at call with banks, other short term highly liquid investments with original maturities of three months or less.

#### **Inventories**

Inventories are valued at the lower of cost and net realisable value. Cost is calculated using the weighted average cost method. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution. Provision has been made for obsolescence where applicable. Apart from fuel stocks, inventories are held for maintenance purposes only.

#### **Income Taxation**

#### Current Tax

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or tax loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable). Tax assets and liabilities are offset only when the Group has a legally enforceable right to set off the recognised amounts, and intends to settle on a net basis.

#### Deferred Tax

Deferred tax is accounted for using the comprehensive balance sheet liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, branches, associates and joint ventures except where the consolidated entity is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future.

PAGE 20 OF 29 WGN\_DOCS-#1061952-V1

Deferred tax assets arising from deductible temporary differences associated with these investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

# Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the statement of comprehensive income, except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from the initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

#### **Goods and Services Tax (GST)**

The Group is part of the Wellington Regional Council GST Group. All items in the financial statements are exclusive of GST, with the exception of CentrePort's receivables and payables, which are consolidated inclusive of GST.

Cash flows are included in the cash flow statement on a net basis for GST purposes. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

Where GST is not recoverable as an input tax it is recognised as part of the related asset or expense.

#### **Employee Entitlements**

A provision for employee entitlements is recognised as a liability in respect of benefits earned by employees but not yet paid at balance date. Employee benefits include salaries, wages, annual leave and long service leave. Where the services that gave rise to the employee benefits are expected to be paid for within twelve months of balance date, the provision is the estimated amount expected to be paid by the Group. The provision for other employee benefits is stated at the present value of the future cash outflows expected to be incurred.

WGN\_DOCS-#1061952-V1 PAGE 21 OF 29

The present value is determined by discounting the future cash flows at a pretax rate that reflects current market assessments of the time value of money and the risks specific to the liabilities.

#### **Provisions**

Provisions are recognised when the Group has a present obligation as a result of a past event, the future sacrifice of economic benefits is probable, and the amount of the provision can be measured reliably.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

#### **Provision for Dividends**

Dividends are recognised in the period that they are authorised and approved.

#### **Financial Instruments**

As part of normal operations, the Group is party to financial instruments with risk to meet operational needs. These financial instruments include bank overdraft facilities, interest rate swap agreements and forward foreign exchange contracts. Interest rate swap agreements are used within predetermined policies and limits in order to manage interest rate exposure.

#### Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously.

#### **Financial Assets**

Investments are recognised and derecognised on trade date where purchase and sale of an investment is under a contract whose terms require delivery of the investments within the timeframe established by the market concerned, and are initially at fair value, plus transactions costs, except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.

In the Parent financial statements subsequent to initial recognition, investments in subsidiaries and joint ventures are measured at cost.

Other financial assets are classified into the following specified categories: financial assets 'at fair value through profit or loss', and 'loans and receivables'. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition.

PAGE 22 OF 29 WGN\_DOCS-#1061952-V1

Financial assets at fair value through statement of comprehensive income

The Group has classified certain derivative instruments as financial assets at fair value through the statement of comprehensive income. The policy for these items is outlined in the note on Derivate Financial instruments.

#### Loans and receivables

Cash and cash equivalents, trade receivables, loans, and other receivables are recorded at amortised cost using the effective interest method less impairment.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the instrument or a shorter period, where appropriate, to the net carrying amount of the financial assets or financial liability.

#### Financial liabilities

## **Payables**

Trade payables and other accounts payable are recognised when the Group becomes obliged to make future payments resulting from the purchase of goods and services and are subsequently recorded at amortised cost using the effective interest method.

#### **Borrowings**

Borrowings are recorded initially at fair value, net of transaction costs.

Subsequent to initial recognition, borrowings are measured at amortised costs with any difference between the initial recognised amount and the redemption value being recognised in profit and loss over the period of the borrowing using the effective interest rate method.

# **Derivative financial instruments**

The consolidated entity enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risk, including forward foreign exchange contracts, interest rate swaps and cross currency swaps.

Derivatives are initially recognised at cost on the date a derivative contract is entered into, which is equivalent to fair value, and are subsequently remeasured to fair value at each reporting date. Changes in fair value of derivative instruments that do not qualify for hedge accounting are recognised immediately in statement of comprehensive income.

Cash settlement of derivatives adjusts the line in the statement of comprehensive income to which the cash settlement relates.

WGN\_DOCS-#1061952-V1 PAGE 23 OF 29

## Financial instruments issued by the company

Equity instruments

Equity instruments are classified as either liabilities or as equity in accordance with the substance of the contractual arrangement.

#### **Dividends**

Dividends are classified as expenses or as distributions of profit consistent with the statement of financial position classification of the related equity instrument.

## **Foreign Currency Transactions**

Transactions in foreign currency are converted at the rate of exchange ruling at the date of the transaction. At balance date, foreign monetary assets and liabilities are translated at the closing rate and exchange variations arising from these transactions are recognised in the statement of comprehensive income.

#### **Joint Ventures**

A joint venture is a contractual arrangement whereby the Group and other parties undertake an economic activity that is subject to joint control that is when the strategic financial and operating policy decisions relating to the activities of the joint venture require the unanimous consent of the parties sharing control.

The results and assets and liabilities of joint ventures are incorporated in the Group financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for in accordance with NZ IFRS 5 Non-current Assets Held for Sale and Discontinued Operations.

Under the equity method, investments in joint ventures are carried in the balance sheet at cost as adjusted for post-acquisition changes in the Group's share of the net assets of the joint venture, less any impairment in the value of individual investments. Losses of a joint venture in excess of the Group's interest in that joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture) are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture.

Any excess of the cost of acquisition over the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of the joint venture recognised at the date of acquisition is recognised as goodwill. The goodwill is included within the carrying amount of the investment and is assessed for impairment as part of that investment. Any excess of the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition, after reassessment, is recognised immediately in the statement of comprehensive income.

Interests in jointly controlled entities are recognised in the parent company's financial statements using the cost method.

PAGE 24 OF 29 WGN\_DOCS-#1061952-V1

# 7.7 Assumptions in preparing the prospective financial statements

The prospective financial statements information contained in this SOI is based on assumptions that WRC Holding Group reasonable expected to occur at 20 June 2012. Actual results are likely to vary from the information presented and variations could be material.

- No revaluations of property, plant and equipment is projected, as this would not have a material effect on the prospective financial statements.
- The debt interest rate assumption for the WRC Holdings excluding CentrePort Limited is 4.1% for the 2012/13 year and 4.5% and 4.4% for the next two years respectively. Interest rate hedging is in place to mitigate against interest rate variability, however the borrowing margin is subject to market movements.
- There will be no changes to key legislation affecting the Group activities.
- Asset lives are in accordance with the groups accounting policies.
- The purchase of the Matangi units and the subsequent grant and equity contribution from Greater Wellington to pay for these is subject to variation in timing of delivery of the trains by Hyundai-Rotem.
- The repairs to rolling stock, while scheduled in most instances, are subject to variation due to unforeseen events and the delivery schedule of the Matangi units.
- Pringle House is assumed as business as usual, other than Chartis not renewing their lease.

# 8. Issues Facing the Group

## **8.1** Economy

Until at least the middle of the next decade, global growth is likely to slow to approximately 3 percent per year on average, a rate somewhat below the average of the last two decades. A recovery in advanced economies will be more than offset by a gradual slowdown in emerging ones as they mature, with the net result that global growth will slow.

Key economic forecasts for NZ2 in 2013 are:

GDP growth	3.4%
CPI inflation	2.5%
Export growth (by value)	2.6%
Import growth (by value)	5.5%

While 3.4% economic growth in 2013 is an improvement on 2012 (2.3%) the heavy weighting of the Canterbury rebuild and the 1.5% fall in government

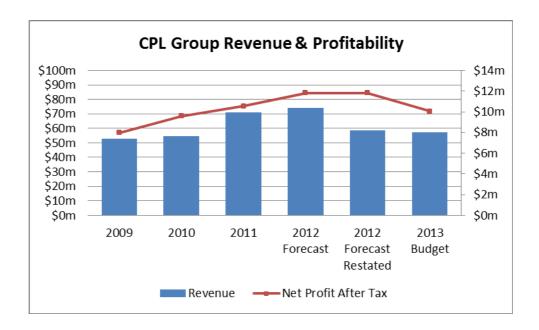
WGN\_DOCS-#1061952-V1 PAGE 25 OF 29

<sup>&</sup>lt;sup>2</sup> Westpac economic overview May 2012

consumption (largely jobs in Wellington) suggest CentrePort will likely experience flat to falling activity.

#### **8.2** Financial Forecasts

The following graph shows a 46% growth in profitability between 2009 and 2012. Forecast group profitability for 2013 is \$10m. This is \$1.8m lower than 2012 and \$0.3m lower than 2012 restated to exclude one off items. Challenging trading conditions in 2012 have been offset by one off events including the Ports of Auckland industrial dispute.



Forecasts for 2013 anticipate a 9% reduction in container volumes (circa \$1.5m) compared to 2012 reflecting an underlying softness in trade (largely imports), loss of the North Asia service and the advised switch of some export pulp product from containerisation to break-bulk.

In addition, earnings are impacted by the seismic performance of our buildings, through the loss of revenue (\$1m), infrastructure works (\$0.3m) and remedial capital works (\$4m). There will also be value impairment (at least \$4m) of some assets.

The export log and cruise sectors are both budgeting revenue growth of 21%. A multi-sector portfolio continues to demonstrate the benefit of diversity away from the volatility of the container sector.

The property portfolio profitability is slightly deteriorating with rental growth in the Statistics and BNZ buildings offset by the loss of Telstra Clear (partially replaced as a tenant by NZRFU) and seismic status of the NZRFU building removing this building from our property stock. Seismic performance and the subsequent fiscal impact of our older buildings are still being worked through by the board and management.

PAGE 26 OF 29 WGN\_DOCS-#1061952-V1

# 8.3 Capital Structure

CentrePort is forecast to remain within capital structure targets over the forecasted period. Debt is increasing by \$40m over the next three years as it replaces assets (including a new tug), invest in mixed use development in Harbour Quays (\$20m) and invest for growth.

# 8.4 Pringle House Limited

The major issues facing Pringle House are:

- Its current building rating is rated below 30% of the current building code and as such is deemed "earthquake prone".
- The major tenant Greater Wellington has a lease on the building till 2019, which provides some security, nevertheless while there is a 15 year window to upgrade the premise to code the cost of doing so is presently prohibitive.
- The lease rental from Chartis expires in September 2013 and based on the above it is unlikely to be renewed.

# 8.5 Greater Wellington Rail Limited

The current issues facing GWRL are:

Closing out the acceptance of the final Matangi units into service in October 2012 - there is a high degree of confidence in this date.

The Matangi project is under budget - however the commercial settlement (to address some contractual delays) which is agreed in principle requires formalisation.

Ongoing Matangi modifications and adjustments as the fleet is bedded in and utilisation increases.

The final decision on the refurbishment or replacement of the Ganz Mavag fleet - due to increased costs and risks of refurbishment and a good offer for a follow-on order from Hyundai-Rotem, a business case / funding application for purchasing further Matangi is currently under consideration by funders.

Asset management plans are being finalised following full condition assessments of newly acquired rail assets - the plan will drive the level of maintenance, renewal, revenue leveraging and the corresponding annual budgets.

#### 8.6 Port Investments Limited

PIL is an investment company for Greater Wellington and holds the shares in CentrePort Ltd. PIL has a \$44,000,000 loan from WRC Holdings which is serviced by dividends from CentrePort.

WGN\_DOCS-#1061952-V1 PAGE 27 OF 29

The dividend from CentrePort finances the \$44,000,000 loan, consequently the dividend stream from CentrePort and the interest cost from the loan should, at worst, be the same.

The profitability of PIL is a function of the dividends and subventions received from CentrePort and the level of interest cost to service the loan.

# 9. Distribution of Profits to Shareholders

The dividend policy for each company will be reviewed by the boards of each company from time to time, after taking account of the wishes of the shareholder, the future circumstances as they may exist and the successful achievements of the commercial objectives of each company.

The expectation in terms of CentrePort is that the dividend will be the maximum practicable amount consistent with CentrePort's intention to increase asset values substantially through the reinvestment of profits. Dividend levels will be reviewed by the Board each year, and agreed with the shareholder. The forecast dividend for the 2011/12 financial year is \$4.5 million.

The Directors of CentrePort have adopted a dividend policy that provides for dividends to be between 40% and 60% of underlying tax paid profit (excluding fair value changes) effective from the 2010/11 financial year. The target dividend payout ratio reflects free cash-flow after providing for capital expenditure plans and the Board's gearing targets.

In terms of the remainder of the WRC Group the expectation is that the dividends paid will be the maximum practical amount. It is expected to be 100% of after tax earnings, excluding unrealised fair value adjustments.

# 10. Information to be Reported

The Group will maintain regular reporting to the shareholders on the implementation of policies in accordance with statutory requirements and in particular will:

- (a) Within three months after the end of each financial year, produce an audited set of financial statements that are consistent with International Financial Reporting Standards (IFRS). The Directors will also report on:
  - a review of operations
  - a summary of achievements measured against the performance targets
  - the dividend.
- (b) Report to the shareholder each quarter.
- (c) Provide further financial information that meets shareholder expectations (format and timetable to be agreed) on a regular basis.

PAGE 28 OF 29 WGN\_DOCS-#1061952-V1

# 11. Procedures for the Purchase and Acquisition of Shares

- 11.1 The Boards of WRC Holdings, PHL, PIL, GWRL, GWTL, GWIL, will obtain the prior approval of Greater Wellington Regional Council before any of those companies subscribes for, purchases or otherwise acquires shares in any company or other organisation, which is external to the Group. (N.B: CentrePort is governed by a separate constitution.)
- 11.2 Section 60 of the Local Government Act 2002 requires that all decisions relating to the operation of the company must be made in accordance with its SOI and its constitution.

# 12. Compensation

- The Chair of WRC Holdings will receive an annual remuneration of \$19,000. Councillors, who are also directors of WRCHL, PHL, PIL, and GWRL, will receive travelling expenses based on the rates applicable to members of the Council. Directors of those companies, who are not members of the Council, will receive directors' fees as approved by the Council from time to time.
- **12.2** The WRCH Group of companies will seek compensation by agreement from Greater Wellington Regional Council for:
  - (a) Rental and tenancy expenses with regard to the occupation of the Regional Council Centre.
  - (b) Interest and financial costs relating to the provision of any intercompany loans, other financing arrangements and current account balances that may accrue.
  - (c) Any other function, duty or power they wish the Group to carry out on their behalf and which involves the supply of goods and services.

#### 13. Value of Shareholder's Investment

- 13.1 The commercial value of the Regional Council Centre will be determined annually by an independent property valuer in accordance with the company's accounting policies, and reported in the statement of financial position.
- A re-assessment of the valuation of other investments will be undertaken as may be required from time to time by the directors or shareholders.

WGN\_DOCS-#1061952-V1 PAGE 29 OF 29